THE TARC EDUCATION FOUNDATION
(Reg. No. 201301003979)

ANTI-BRIBERY
&
ANTI-CORRUPTION
(“ABAC”)
POLICY
TABLE OF CONTENTS

1. Introduction .......................................................................................................... 5
2. Definitions ......................................................................................................... 5-6
3. Objectives ............................................................................................................ 7
   3.1 Applicable Laws, Rules and Regulations .................................................... 7
   3.2 ABAC Policy Availability ............................................................................... 7
   3.3 Effective Date .................................................................................................. 8
   3.4 Principles under S.17A MACC Act .................................................................. 8
4. Top Level Commitment ....................................................................................... 8
   4.1 The Anti-Bribery & Anti-Corruption (“ABAC”) Policy .................................... 8
   4.2 Ethical and Professional Values and Contractual Obligations .................... 9
   4.3 Conflict of Interest ........................................................................................ 9-10
   4.4 Gifts, Entertainment, Hospitality & Travel (“GEHT”) .................................... 10-11
   4.5 Donations & Sponsorships (“D&S”) ........................................................... 11
   4.6 Facilitation Payments .................................................................................. 11
   4.7 Financial Controls ....................................................................................... 11
   4.8 Non-Financial Controls ................................................................................ 11
   4.9 Anti-Corruption Monitoring Framework ...................................................... 11
   4.10 Record Keeping ........................................................................................... 11
5. Risk Assessment ............................................................................................... 12
   5.2 Establish Context .......................................................................................... 12
   5.3 Risk Identification ....................................................................................... 12
   5.4 Risk Analysis .............................................................................................. 12
   5.5 Risk Evaluation ........................................................................................... 13
   5.6 Risk Treatment ............................................................................................ 13
   5.7 Risk Assessment Review ............................................................................. 13
6. Undertake Control Measures ........................................................................... 13
   6.1 Due Diligence .............................................................................................. 13
   6.2 Whistleblowing Channels ............................................................................ 14
7. Systematic Review, Monitoring and Enforcement .................................................. 14
   7.1 Regular Review .................................................................................................. 14
   7.2 Monitoring Programme ...................................................................................... 14
   7.3 Disciplinary Proceeding ..................................................................................... 15

8. Training and Communication .................................................................................. 15
   8.1 Communication Policies .................................................................................... 15
   8.2 Trainings ............................................................................................................ 15
   8.3 Reporting Channels ............................................................................................ 15-16

Form A: CONFLICT OF INTEREST DISCLOSURE FORM ........................................ 17-18

Form B: GIFTS, ENTERTAINMENTS, AND HOSPITALITY & TRAVEL (GEHT) FORM .......................................................................................................................... 19-20

Form C: WHISTLEBLOWING FORM .......................................................................... 21-22

Form D: EXTERNAL PARTIES DECLARATION FORM ............................................... 23

Appendix: APPROVAL MATRIX ................................................................................. 24-25
Message from the Board of Trustees

To All Staff and Stakeholders,

The TARC Education Foundation (TARC EF) and its Institution of Higher Learning TUNKU ABDUL RAHMAN UNIVERSITY COLLEGE (TAR UC) do not tolerate and are against all forms of bribery and corruption within the business activities.

This ABAC policy shall be the reference and guide to the Board of Trustees, the Board of Governors, the Senior Management Committee and the Senate on standards when dealing with matters appertaining to bribery and corruption.

Datuk Seri Wee Ka Siong,
Chairman,
Board of Trustees,
THE TARC EDUCATION FOUNDATION
(Reg. No. 201301003979)
Date: 11 November 2020
1. Introduction


S.17A is to govern corporate liability that may result arising from a corporation’s personnel corruption or bribery.

Consequently, and pursuant to the MACC Act and Guidelines, the TARC EF has taken the precautionary steps as defence procedures against the said corporate liability as hereinunder.

2. Definitions

Under the TARC EF ABAC Policy, the Terms hereunder shall be defined as follows:

Bribery shall include but not limited to mean; the demand, offering, promising, providing, accepting or otherwise soliciting an inducement for an unwarranted advantage, whether pecuniary or otherwise.

Inducement shall include but not limited to mean; any and all forms of gifts, loans, fees, forbearance, advantages, services or otherwise rewards intended to be a bribery.

Associated Persons

Section 17A(6) of the MACC Act 2009 provides that associated persons include the directors, partners and employees of the commercial organization and persons who perform services for and on behalf of the commercial organization

For the purposes of this ABAC Policy, the term “Personnel” shall include associated persons under S.17A(6) above.

Corruption

Corruption is dishonest behaviour by those in positions of power, such as managers or government officials. Corruption can include giving or accepting bribes or inappropriate gifts, double-dealing, under-the-table transactions, manipulating elections, diverting funds, laundering money, and defrauding investors.

For the purpose of this ABAC policy, “Corruption”, is defined primarily as any action which would be considered as an offence of giving or receiving “Gratification” under the MACC Act.

Stakeholders

a. Students
b. Alumni
c. Parents
d. Agents
e. Vendors
f. Contractors

g. Suppliers

h. Consultants

i. Public Officers

j. Clients or Customers

Gratification pursuant to S.3 MACC Act

(a) Money, donation, gift, loan, fee, reward, valuable security, property or interest in property being property of any description whether movable or immovable, financial benefit, or any other similar advantage;

(b) Any office, dignity, employment, contract of employment or services, and agreement to give employment or render services in any capacity;

(c) Any payment, release, discharge or liquidation of any loan, obligation or other liability, whether in whole or in part;

(d) Any valuable consideration of any kind, any discount, commission, rebate, bonus, deduction or percentage;

(e) Any forbearance to demand any money or money’s worth or valuable thing;

(f) Any other service or favour of any description, including protection from any penalty or disability incurred or apprehended or from any action or proceedings of a disciplinary, civil or criminal nature, whether or not already instituted, and including the exercise or the forbearance from the exercise of any right or any official power or duty; and

(g) Any offer, undertaking or promise, whether conditional or unconditional, of any gratification within the meaning of any of the preceding paragraphs (a) to (f).

Integrity

Behaviours and actions consistent with a set of moral or ethical principles and standards, embraced by individuals as well as institutions, that create a barrier to corruption.
3. Objectives

a. The TARC EF conduct its business in full compliance of all applicable laws, guidelines and rules and regulations for the time being in force. The TARC EF abhors and denounces all forms of corruption.

b. As such, TARC EF maintains “zero tolerance” against all forms of bribery and corruption.

c. TARC EF demands full compliance from its personnel and Stakeholders to the MACC Act and other similar Laws, in relation to countering bribery and corruption.

d. No Personnel will suffer demotion, penalty and or other adverse consequences for refusing to pay or receive bribes or engage in corrupt practises, even if such refusal is detrimental to the TARC EF’s business.

e. The TARC EF recruitment, training, performance evaluation, remuneration, recognition and promotion for all personnel, shall be designed inter-alia to also recognise integrity.

f. The TARC EF shall conduct due diligence on personnel.

g. The TARC EF awards contracts and employee positions based purely on merits, warranted vacancies and collective needs. Support letters or unsolicited recommendations in all forms from all parties, shall not be recognised or accepted as part of the human resource recruitment or business decision making processes.

3.1 Applicable Laws, Rules and Regulations

The ABAC policy addresses compliance to all applicable laws, rules and regulations including but not limited to: -

a. The MACC Act, 2009

b. Whistleblower Protection Act 2010 (“WPA”)

c. The Penal Code

d. Companies Act 2016

3.2 ABAC Policy Availability

A copy of this TARC EF ABAC policy shall be made available at https://www.tarc.edu.my/abac-policy.jsp
3.3 Effective Date

This Policy shall come into effect on the date of the Board of Trustees Resolution first above written AND shall bind all TARC EF Personnel and stakeholders as the case may be AND shall be deemed published, communicated and duly noticed by the said all TARC EF Personnel and Stakeholder upon this Policy being made available at https://www.tarc.edu.my/abac-policy.jsp

3.4 Principles under S.17A MACC Act

The TARC EF intends to discharge its corporate liability by having adequate measures under S.17A (4) of the MACC Act adhering to the T.R.U.S.T Principles.

4. Top Level Commitment

4.1 The Anti-Bribery & Anti-Corruption (“ABAC”) Policy

The Board of Trustees resolved in a resolution dated 11 Nov 2020, to establish this policy adhering to the T.R.U.S.T Principles as defence mechanism against corporate liability as follows: -

1. Top Level Commitment.
2. Risk Assessment.
3. Undertake Control Measures.
5. Training and Communication.

This ABAC policy serves to guide the TARC EF Personnel and Stakeholders counter measures to combat and prevent all forms of bribery and corruption in its operations.

The ABAC policy shall addresses concerns on the following key corruption risks procedures: -

<table>
<thead>
<tr>
<th>1. Conflict of Interest</th>
<th>5. Financial Controls</th>
</tr>
</thead>
<tbody>
<tr>
<td>Travel (“GEHT”)</td>
<td></td>
</tr>
<tr>
<td>4. Facilitation Payments</td>
<td>8. Record Keeping</td>
</tr>
</tbody>
</table>
4.2 Ethical and Professional Values and Contractual Obligations

Ethical and professional values and contractual obligations, as the case may be, demand that each personnel shall employ the highest level of personal integrity, honesty, discipline, transparency and commitment to act to the TARC EF’s best interest.

Any breach of such ethical and professional values and contractual obligations shall be reported to the following person(s), or such other officer designated by the TARC EF from time to time:

<table>
<thead>
<tr>
<th>No.</th>
<th>Violation By</th>
<th>Report To</th>
</tr>
</thead>
<tbody>
<tr>
<td>a.</td>
<td>Any Trustees</td>
<td>Chairman of the Board of Trustees</td>
</tr>
<tr>
<td>b.</td>
<td>Any Members of The Board of Governors</td>
<td>Chairman of the Board of Governors</td>
</tr>
<tr>
<td>c.</td>
<td>Any Members of the Senate, the Senior Management and the Executive Committee</td>
<td>The President, TAR UC</td>
</tr>
<tr>
<td>d.</td>
<td>Any other TARC EF Personnel</td>
<td>Director, Human Resource Department, TAR UC</td>
</tr>
</tbody>
</table>

a) Policies and Procedures

All Head of Departments shall use reasonable care to ensure that effective processes of business controls are in place in their respective area of responsibility.

Personnel shall strictly adhere to this ABAC AND all other policies and procedures by TARC EF and or TAR UC respectively.

Non-compliance shall be treated seriously and may result in disciplinary action, which action may include but not limited to warning, demotion, withholding of increment and or bonus, suspension, dismissal and or legal action.

b) Confidential Information

All Personnel shall exercise caution and care in handling any information obtained in the course of their duties.

Such information may be confidential or sensitive in nature and in relation to the TARC EF, the TAR UC and or business associates.

All Personnel shall be prohibited from disclosing any such information unless expressly authorised to do so by their relevant Heads of Department.

4.3 Conflict of Interest

Conflicts of interest arise in situations where an individual has a personal interest that interferes or may be seen as interfere with that individual’s objectivity when performing duties or exercising judgement on behalf of the TARC EF, including but not limited to, for the benefit, whether actual or perceived, of his or her family/household and or friends.
The use of position, resources, assets, confidential information, and intelligence gained for personal gain or to the TARC EF’s disadvantage shall be prohibited.

All personnel of TARC EF shall avoid the situation where a conflict of interest may occur. In the event an actual or perceived conflict of interest, personnel shall follow these procedures:

- a. Complete the Conflicts of Interest Disclosure Form, in the format in Form A hereto.
- b. Report to the Designated Person stated in Clause 8.3 below.

4.4 Gifts, Entertainment, Hospitality & Travel (“GEHT”)

The TARC EF prohibits the giving and receiving of Gifts, Entertainment, Hospitality & Travel (“GEHT”) to influence business decisions.

Employees are discouraged from giving or accepting GEHT to or from the External Parties especially that:

- a. Influence or appear to influence any business decision.
- b. Connected with contractual negotiations, tender awards or similar circumstances on or gain an unfair advantage.

The occasional acceptance or offer of modest GEHT may be a legitimate custom or practice in a business relationship. As such, eligible personnel are allowed to entertain external parties through a reasonable act of hospitality as part of networking as well as a measure of goodwill towards the parties.

Corporate hospitality includes but not limited to conferences, forums, presentations, awards, gala dinners, concerts or other activity-based may be recognised as a legitimate way to network and build goodwill.

Personnel at all levels are strictly prohibited to provide GEHT with corrupt intention or improper cause, undue influence on any party in exchange for benefit.

In the event of actual GEHT, personnel shall:

- a. Complete the Gifts, Entertainment, and Hospitality & Travel (GEHT) Form, in the format of Form B hereto.
- b. Maintain GEHT expenses within the permissible limits, when carrying out GEHT activities (please refer to the Approval Matrix in Appendix hereto).
- c. Report to the Designated Person stated in Clause 8.3 below.
- d. The Designated Person shall approve any one of the appropriate treatments of GEHT below:

  i. Retain by Employee.
  ii. Retain as Departmental display.
  iii. Share with other Employees.
  iv. Donate to Charity.
v. Return to Offeror.

vi. Others as is deemed appropriate to the circumstances thereto.

4.5 Donations & Sponsorships (“D&S”)

a. The TARC EF as a Company Limited By Guarantee (CLBG) and being accorded tax exempt status under S.44(6) of the ITA shall only receive bonafide donations from all donors.

b. The receiving or provision of Sponsorships as Corporate Social Responsibility (CSR) shall be made in accordance with existing corporate and academic policies and practices, as the case may be.

When in doubt, please seek advice as stated in Clause 8.3 below.

4.6 Facilitation Payments

Facilitation payments involve **cash or other pecuniary advantages** to secure or expedite the performance of a routine or administrative duty or function.

All forms of Facilitation Payments are deemed as a bribe and is a form of corruption, amount notwithstanding, AND is strictly prohibited.

In the event facilitation payments were requested or offered, personnel shall: -

Report it to the **Designated Person** stated in Clause 8.3 below and the payment must be recorded immediately thereafter and transparently.

4.7 Financial Controls

The TARC EF has in place comprehensive financial controls, such as separation of duties and approving powers or multiple signatories for financial.

4.8 Non-Financial Controls

The TARC EF’s non-financial controls, such as separation of duties according to the appointed Authorities and approving powers for non-financial transactions involving the TAR UC are in place for maintaining effective operation.

4.9 Anti-Corruption Monitoring Framework

The TARC EF carries out **periodic monitoring** with the Board of Trustees.

The **ABAC Compliance Manager** in Clause 8.3, shall be responsible for supervise monitoring and update on its **ABAC policy, risk assessment and counter measure procedures** to ensure the existing programmes are relevant, effective and efficient to combat bribery and corruption.

4.10 Record Keeping

The TARC EF carries out **yearly and regular audits** on all available accounting, record-keeping and financial reporting requirements through its Internal Audit Division and the Board of Trustees Audit Committee.
5. Risk Assessment

5.1 ISO 31000:2018 Risk Management: Guidelines (“ISO 31000”)

To the best of its resources and subject to a legal demand, the TARC EF will assess the key corruption risks by adopting best practices of the ISO 31000:2018 Risk Management: Guidelines (“ISO 31000”).

The ISO 31000 risk management framework comprises of a systematic application of processes:

a. Establish Context
b. Risk Identification
c. Risk Analysis
d. Risk Evaluation
e. Risk Treatment

5.2 Establish Context

This is defining the external and internal parameters to be considered when managing risk, and setting the scope and standards, laws, policies and other requirements.

5.3 Risk Identification

Risk identification involves the identification of tangible or intangible risk sources, events with one or more occurrences, and can have several causes, their causes and their potential consequences.

Risk identification on historical data, theoretical analysis, informed and expert opinions, stakeholder's needs and may involve:

i. Opportunity for corruption and fraud activities from weaknesses in the Company's governance framework, internal systems or procedures.
ii. Financial transactions disguised as corrupt payments.
iii. Business activities in higher risk corruption countries or sectors.
v. Relationship with third parties (agents, vendors, contractors and suppliers) in its supply chain.

5.4 Risk Analysis

A process to comprehend the nature of risk and to determine the combination of consequences and their likelihood.

“Consequences” is an outcome of an event affecting objectives, whether its certain or uncertain, qualitatively or quantitatively.

“Likelihood” is used to refer to the chance of something happening, whether defined, measured or determined objectively or subjectively, qualitatively or quantitatively.
5.5 Risk Evaluation
A process of comparing the results of Risk Analysis with the objectives to determine whether the risk and/or its magnitude is acceptable or tolerable.

5.6 Risk Treatment
Deals with negative consequences are sometimes referred to as “risk mitigation”, “risk elimination”, “risk prevention” and “risk reduction.”
Risk Treatment can create new risks or modify existing risks that are to be approved by the Directors.
Risk treatment can involve:
   i. **avoiding the risk** by deciding not to start or continue with the activity that gives rise to the risk;
   ii. **taking or increasing risk** in order to pursue an opportunity;
   iii. **removing** the risk source;
   iv. **changing** the likelihood and the consequences;
   v. **sharing the risk** with another party or parties; and
   vi. **retaining** the risk by informed decision.

5.7 Risk Assessment Review
The Company maintains a **stand-alone Risk Register** on **key corruption risk** and shall be reviewed **every three (3) years or as and when** important material events occur during **yearly periodic audit** or otherwise.
Material events may include change in law or business circumstances and significant business events.

6. Undertake Control Measures
The TARC EF undertakes reasonable control and contingency measures reasonable and proportionate to the scale of business operations to address any corruption risks arising from weaknesses in its governance framework, processes and procedures.
Such control and contingency measures include:
   a. Due diligence
   b. Reporting channel

6.1 Due Diligence
Prior to entering into any formalised commercial or agency relationships for and on behalf of the TARC EF or prior to entering into any formalised employment relationship with a potential employee (personnel); as a matter of practice, the TARC EF conducts due diligence with regards to the **Internal or External Parties** respective below:
   a. Board Members
   b. Employees
   c. Customers
   d. Agents
   e. Vendors
   f. Contractors
   g. Suppliers
   h. Consultants
The TARC EF adopts a combination of Due Diligence Methods below: -

a. **External Parties Declaration Form in the format of Form D** hereto.
b. Obtain factual documentation from reliable external sources such as CTOS and SSM.
c. Interview with the Internal and External Parties.
d. Hire external advisors (legal, accounting, forensic or others).
e. Others (from time to time and as the case may be).

### 6.2 Whistleblowing Channels

The TARC EF encourages highest integrity from all our Personnel and External Parties. The TARC EF takes a serious view of any corrupt practices by any of its Personnel and External Parties, with respect to TARC EF’s interests.

The Whistleblowing Channels are established for **all Parties** to report, **bonafidely**, **suspected or attempted or real corruption without fear of retaliation**.

The TARC EF established secured information system and guarantees confidentiality for such information and the reporter’s identity.

Procedures for reporting whistleblowing are set out below: -

a. Complete the “**Whistleblowing Form**” in the format in Form C hereto.
b. Send the completed “**Whistleblowing Form**” by email to whistle@tarc.edu.my

### 7. Systematic Review, Monitoring and Enforcement

#### 7.1 Regular Review

The Board of Trustees will be responsible to ensure regular review of the ABAC policy for efficiency, effectiveness and its enforcement.

The review may be carried out by **the Internal Auditor or the Internal Compliance Person or an outsourced external party**, with the objective to improve controls of the ABAC policy and procedures herein.

#### 7.2 Monitoring Programme

The TARC EF shall ensure the monitoring programme covers all aspects in the ABAC

**The Internal Auditor or the Internal Compliance Person or an outsourced external party** report to the Board of Trustees as the ultimate oversight of the monitoring programme for continuous improvement of the ABAC policy.
7.3 Disciplinary Proceeding

Non-compliance with the ABAC policy and procedures may lead to disciplinary action, which action shall be subject to the TARC EF’s existing Human Resource disciplinary proceedings and outcomes.

8. Training and Communication

8.1 Communication Policies

This ABAC policy, and its update, is made available to the Personnel, Stakeholders and all other interested Parties online at https://www.tarc.edu.my/abac-policy.jsp

8.2 Trainings

The Company provides the ABAC and its update training for all new Personnel and Business Associates in the following training formats:

<table>
<thead>
<tr>
<th>No.</th>
<th>Training Format</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Induction Programs.</td>
<td>For new Employees.</td>
</tr>
<tr>
<td>2.</td>
<td>Corporate Training Programs</td>
<td>For Business Associates.</td>
</tr>
<tr>
<td>3.</td>
<td>In-House Courses.</td>
<td>For ABAC policy and procedures update.</td>
</tr>
</tbody>
</table>

The Company may at any time recommend that certain trainings be repeated if deemed necessary based on circumstantial requirements.

8.3 Reporting Channels

The TARC EF appoints the ABAC Compliance Manager who shall be

a. Responsible to all anti-corruption compliance matters, including provision of advice and guidance to personnel and stakeholders in relation to the corruption programme; and

b. Report to Board of Trustees on the results of any audit, reviews of risk assessment, control measures and performance.

<table>
<thead>
<tr>
<th>Policy &amp; Forms</th>
<th>Designated Person</th>
<th>Contact Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. ABAC Policy</td>
<td>Mr. Lee Hwee Chuin</td>
<td>Email: <a href="mailto:leehc@tarc.edu.my">leehc@tarc.edu.my</a></td>
</tr>
<tr>
<td>2. Conflict of Interest Disclosure Form</td>
<td>ABAC Compliance Manager</td>
<td></td>
</tr>
<tr>
<td>3. Gifts, Entertainment, Hospitality &amp; Travel (GEHT) Form</td>
<td></td>
<td>Contact No.: 03-4145 0123 Ext 3134</td>
</tr>
</tbody>
</table>
Please fill in the correct information on the relevant forms, which is available online at https://www.tarc.edu.my/abac-policy.jsp and email the same to the designated person below.

All forms shall be treated in strict confidence.

The Company practices an “open-door” policy and encourages all Employees to share concerns and suggestions with the Designated Person listed below.

Reports made in good faith, either anonymously or otherwise, shall be addressed in a timely manner and without incurring fear of reprisal regardless of the outcome of any investigation.

<table>
<thead>
<tr>
<th>Policy &amp; Forms</th>
<th>Designated Person</th>
<th>Contact Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>4. Donations &amp; Sponsorships (D&amp;S) Form</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5. External Parties Declaration Form</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6. Whistleblowing Form</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Employee Level</th>
<th>Designated Person (Name &amp; Designation)</th>
<th>Contact Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>All Personnel</td>
<td>Mr. Lee Hwee Chuin ABAC Compliance Manager</td>
<td><a href="mailto:leehc@tarc.edu.my">leehc@tarc.edu.my</a></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Contact No.: 03-4145 0123 Ext 3134</td>
</tr>
<tr>
<td>Stakeholders</td>
<td>Mr. Lee Hwee Chuin ABAC Compliance Manager</td>
<td><a href="mailto:leehc@tarc.edu.my">leehc@tarc.edu.my</a></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Contact No.: 03-4145 0123 Ext 3134</td>
</tr>
</tbody>
</table>
**Form A: CONFLICT OF INTEREST DISCLOSURE FORM**

### PART 1 – DECLARATION

<table>
<thead>
<tr>
<th>1. Type of Conflict of Interest:</th>
<th><em>Real/ Potential</em></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>* - strike-off where not applicable</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2. Conflict of Interest</th>
<th>Approval Authority</th>
</tr>
</thead>
<tbody>
<tr>
<td>( ) Outside Employment and / or Activities Outside the TARC EF / TAR UC</td>
<td>Director of Human Resources</td>
</tr>
<tr>
<td>( ) Family Members or Close Personal Relationships</td>
<td>Director of Human Resources</td>
</tr>
<tr>
<td>( ) Investment Activities</td>
<td>Bursar</td>
</tr>
<tr>
<td>( ) Board of Governors</td>
<td>Chairman, Board of Trustees</td>
</tr>
<tr>
<td>( ) Dealings with *Customers/ Agents/ Vendors/ Contractors/ Suppliers/ Consultants/ Public Officers</td>
<td>Respective Head of Department</td>
</tr>
<tr>
<td>( ) Others</td>
<td>Respective Head of Department</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>3. Describe the Conflict of Interest:</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>4. Proposed Action To Be Taken To Resolve:</th>
</tr>
</thead>
</table>

It is the responsibility of the employee to keep a copy of the approved form for audit purposes. Employees must also provide a copy to the corresponding Head of Department for reference purposes.
<table>
<thead>
<tr>
<th>LODGED BY</th>
<th>RECOMMENDED BY</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(Signature)  (Signature)

1. Name:  Name:
2. Designation:  Designation:
3. Department:  Department:
4. Date:  Date:

PART II – APPROVAL BY ABAC COMPLIANCE OFFICER

Approved / Not Approved *(Notes (if any))*

Signature

---------------------
Lee Hwee Chuin
Legal Advisor

NOTES: CONFLICTS / POTENTIAL CONFLICTS of INTERESTS BY :

<table>
<thead>
<tr>
<th>a) Trustees</th>
<th>Approved by : Company Secretary</th>
</tr>
</thead>
<tbody>
<tr>
<td>b) Members of Board of Governors</td>
<td>Approved by : Chairman, Board of Trustees</td>
</tr>
</tbody>
</table>

The Approval Matrix for **CONFLICT OF INTEREST DISCLOSURE** is available hereto in **Appendix**.
# Form B: GIFTS, ENTERTAINMENTS, AND HOSPITALITY & TRAVEL (GEHT) FORM

## PART I – TO BE COMPLETED BY EMPLOYEE

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1. Purpose:</strong></td>
<td><em>Giving/ Receiving</em></td>
</tr>
</tbody>
</table>
| **2. Business Relationship:** | *Customers/ Agents/ Vendors/ Contractors/ Suppliers/ Consultants/ Senior Public Officers*  
  * - strike-off where not applicable |
| **3. Name & Title:** |   |
| **4. Company Name:** |   |
| **5. Describe Occasion:** |   |
| **6. GEHT Description:** |   |
| **7. GEHT Value/ Estimated Value:** | RM |

## PART II – TREATMENTS FOR RECEIVING GEHT

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>( )</td>
<td>Retain by Employee:</td>
</tr>
<tr>
<td>( )</td>
<td>Retain as Departmental Display:</td>
</tr>
<tr>
<td>( )</td>
<td>Share with Other Employees:</td>
</tr>
<tr>
<td>( )</td>
<td>Donate to Charity:</td>
</tr>
<tr>
<td>( )</td>
<td>Return to Offeror:</td>
</tr>
</tbody>
</table>
| ( ) | Others  
(please specify) |
THE TARC EDUCATION FOUNDATION
(Reg. No. 201301003979)
ANTI-BRIBERY & ANTI-CORRUPTION (“ABAC”) POLICY

LODGED BY

RECEIVED BY

(Signature)

(Signature)

1. Name: ____________________________

2. Designation: _______________________

3. Department: ________________________

4. Date: ______________________________

PART III – APPROVAL BY ABAC COMPLIANCE OFFICER

Approved / Not Approved (Notes (if any))

Signature

-----------------

Lee Hwee Chuin
Legal Advisor

NOTES:

a) GEHT of any value by or for any members of the Board of Governors (BOG) to be repeated to the BOG during its next meeting and minute.

b) GETH of any value by or for any Trustees to be reported to the Board of Trustees (BOT) during its next meeting and minuted.

The Approval Matrix for GIFTS, ENTERTAINMENTS, and HOSPITALITY & TRAVEL (GEHT) is available here in Appendix
Form C: WHISTLEBLOWING FORM

<table>
<thead>
<tr>
<th>PART I – COMPLAINT DETAILS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Name of Person Alleged:</td>
</tr>
<tr>
<td>2. Designation of Person Alleged:</td>
</tr>
<tr>
<td>3. Allegation Description: <em>(Please include supporting attachment, if any)</em></td>
</tr>
<tr>
<td>4. Other Parties Involved: <em>(Name &amp; Designation)</em></td>
</tr>
<tr>
<td>5. Incident Date &amp; Time:</td>
</tr>
<tr>
<td>6. Location of Incident:</td>
</tr>
</tbody>
</table>
7. Estimated Value Involved: RM

PART II – COMPLAINANT DETAILS

1. Name: 
2. Designation: 
3. Email: (Private email is accepted) 
4. Date: 

Send the original “Whistleblowing Form” to: -

PART III – BY ABAC COMPLIANCE MANAGER

Approved / Not Approved (Notes (if any))

Signature

.............................
Lee Hwee Chuin
Legal Advisor

Send the completed “Whistleblowing Form” by email to whistle@tarc.edu.my
Form D: EXTERNAL PARTIES DECLARATION FORM [EXTERNAL PARTIES LETTER HEAD]

1. We are the customers/ agents/ vendors/ contractors/ suppliers/ consultants of The TARC Education Foundation (Reg. No. 201301003979) and / or the TAR UC, as the case may be ("TARC EF").

2. We hereby declare that we will comply with:
   a. All applicable laws and regulations relating to the Anti-Bribery & Anti-Corruption ("ABAC") Policy, Conflict of Interest and Whistleblowing procedures.
   b. The following anti-corruption principles:
      i. Committing to promote values of integrity, transparency, accountability and good corporate governance.
      ii. Prevention of corruption and fighting any form of corrupt practice.
      iii. Supporting anti-corruption initiatives led by the government and the authorities.

   (hereinafter collectively referred to as "the Requirements")

3. We have not been convicted nor are we subject to any investigation, inquiry or enforcement proceedings by the relevant authorities of any actual or suspected breach and will report any actual or suspected breach as soon as reasonably practicable and to the extent permitted by the law, to the TARC EF.

4. We undertake to promptly inform the TARC EF of any breach and/ or alleged/ suspected breach of the requirements and cooperate with the TARC EF in any investigation of such breach involving the personnel of TARC EF’s staff.

5. We acknowledge that the provisions set out in this declaration form shall form part of the terms and conditions of our appointment and/ or contract of service.

6. We further acknowledge that the TARC EF has the right to suspend or terminate the contract/ agreement/ job and disqualify us from tendering for future contracts/ jobs if we were found to have breached the Requirements or any other terms and conditions implemented by the TARC EF pursuant to the contract/ agreement/ job.

<table>
<thead>
<tr>
<th>AUTHORISED BY</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>(Signature)</td>
<td>(Affix Company Stamp)</td>
</tr>
</tbody>
</table>

1. **Authorized Signatory Name:**

2. **Designation:**

3. **TARC EF Name:**

4. **Date:**

The Approval Matrix for EXTERNAL PARTIES DECLARATION FORM is available hereto in *Appendix*
Appendix: APPROVAL MATRIX

### 1. CONFLICT OF INTEREST DISCLOSURE FORM

<table>
<thead>
<tr>
<th>No.</th>
<th>Conflict of Interest</th>
<th>No Approval</th>
<th>Recommendation Authority</th>
<th>Compliance Manager</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Outside Employment and Activities Outside the Company/ Group</td>
<td>-</td>
<td>Director of Human Resources</td>
<td>-</td>
</tr>
<tr>
<td>2.</td>
<td>Family Members or Close Personal Relationships</td>
<td>-</td>
<td>Director of Human Resources</td>
<td>-</td>
</tr>
<tr>
<td>3.</td>
<td>Investment Activities</td>
<td>-</td>
<td>Bursar</td>
<td>-</td>
</tr>
<tr>
<td>4.</td>
<td>Dealings with *Customers/ Agents/ Vendors/ Contractors/ Suppliers/ Consultants/ Senior Public Officers</td>
<td>-</td>
<td>Respective Head of Department</td>
<td>-</td>
</tr>
<tr>
<td>5.</td>
<td>Others</td>
<td>-</td>
<td>Respective Head of Department</td>
<td>-</td>
</tr>
</tbody>
</table>

### 2. GIFTS, ENTERTAINMENTS, HOSPITALITY & TRAVEL (GEHT) FORM

<table>
<thead>
<tr>
<th>No.</th>
<th>GETH</th>
<th>No Approval</th>
<th>Head of Department</th>
<th>President</th>
<th>President after Consulting Compliance Manager</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Gifts</td>
<td>&lt;RM300</td>
<td>=&gt;RM300 to RM1,000</td>
<td>=&gt;RM1,000 to RM5,000</td>
<td>=&gt;RM5,000</td>
</tr>
<tr>
<td>No.</td>
<td>GETH</td>
<td>No Approval</td>
<td>Head of Department</td>
<td>President</td>
<td>President after Consulting Compliance Manager</td>
</tr>
<tr>
<td>-----</td>
<td>------</td>
<td>-------------</td>
<td>-------------------</td>
<td>-----------</td>
<td>-----------------------------------------------</td>
</tr>
<tr>
<td>2.</td>
<td>Entertainments</td>
<td>&lt;RM300 =&gt;RM300 to RM1,000</td>
<td>=&gt;RM1,000 to RM5,000</td>
<td>=&gt;RM5,000</td>
<td></td>
</tr>
<tr>
<td>3.</td>
<td>Hospitality</td>
<td>&lt;RM300 =&gt;RM300 to RM1,000</td>
<td>=&gt;RM1,000 to RM5,000</td>
<td>=&gt;RM5,000</td>
<td></td>
</tr>
<tr>
<td>4.</td>
<td>Travel</td>
<td>&lt;RM300 =&gt;RM300 to RM1,000</td>
<td>=&gt;RM1,000 to RM5,000</td>
<td>=&gt;RM5,000</td>
<td></td>
</tr>
<tr>
<td>5.</td>
<td>GEHT To Public Officer</td>
<td>NOT ALLOWED</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

3. EXTERNAL PARTIES DECLARATION FORM

<table>
<thead>
<tr>
<th>No.</th>
<th>EXTERNAL PARTIES DECLARATION</th>
<th>No Approval</th>
<th>Head of Department</th>
<th>Any One Director/Partner</th>
<th>Board/All Partners</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Contractual Value of Business</td>
<td>=&gt;RM5,000</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>